

ngNOG -November 2007
Bayero University Kano

Challenges and Opportunities for ICT Strategic Planning

L. S. O. Liverpool
University of Jos

Anecdotal evidence suggests few
HEIs have ICT strategic plans.

But is it true?

Let us take a census *on*

ICT STRATEGIC PLANS

*for the Forum ,its members and the
rest of the H.E. system.*

Does the Forum need a SP?

- I say yes! What do you say?
- Take SP-do we address preliminaries for forum tool kits? Or prepare the tool kits?
- It cannot be “one size fits all” and we illustrate this with the Jos experience.
- What is the forum road map for policy development?
- What new tracks will complement NCP and how will ngNOG grow?

Where are we as Forum institutions? How many of us have?

- Institutional SP;
- ICT SP;
- Experience with developing SP;
- Experience with developing Policy.
- How can we jointly exploit existing resources?

Challenges for ICT SP

- No institutional SP;
- No tradition of stakeholders' consultation;
- No experience with the SP process;
- Minimal commitment of Decision Makers in terms of human and financial resources for SP;
- Minimal participation of critical non ICT champions.

Opportunities for ICT SP

- Request for an institutional SP to guide the ICT plan and become institutional SP leaders.
- Use evidence from other Nigerian HEI, on returns from investment in SP to sensitise community.
- ICT functionaries to play a leading role in the development of institutional plan and reap all the obvious benefits. (experience, expertise, knowledge of funding sources and counterpart funding strategies in partnerships)
- Acquire enhanced status as key operators in the institutional SP process and enjoy consultations by aspiring chief executives.

Jos SP Experience and Tradition

- VCs building on the ICT successes of their predecessors over 5 administrations .
- First cycle university SP attracted \$2, 000, 000 from Carnegie Corporation of NY among other inputs – 60% of plan implemented over 5 years.
- Second cycle university SP is under implementation with a complementary ICT strategic plan.
- Second Tranche of \$2, 500, 000 partnership support won by the university. 50% of partnership funds are for ICT.

Commitment of Decision Makers

- University Administrations committed to ICT development.
- ICT functionaries played a leading role in University SP process and reaped attendant benefits.
- Allowed for use of funds from TARE and DTLC for ICT.
- Allowed for Policy review and master plan initiatives.

Imperatives for ICT Strategic planning

- Be tied to institutional SP plan and mission;
- Link institutional planners and technology administrators;
- Be multilevel, interactive communication process with feedback and refinement;
- Result in installation of policies and a modular ICT master plan.

Areas for joint training activities

- Audits;
- Needs assessment;
- SWOT analysis.
- Cost implications for a SP.
- Creating a modular master plan.

Forum Follow Up

Group activities by HEIs without ICT SPs.

- x HEIs without ICT SPs work together, developing similar or common instruments to produce plans.
- Documenting the experiences for future use by forum members.

ngNOG -November 2007
Bayero University Kano

Challenges and Opportunities for ICT Strategic Planning.

L. S. O. Liverpool
University of Jos